| Milan Pact Awards 2025 | **SUKABUMI (2)** | | | | | | |
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| **Country** | Indonesia | | | | | | |
| **Population** | 364,735 | | | | | | |
| **Title of practice** | ONE ROOF (ONE REGION ONE OFFTAKER) | | | | | | |
| **Subtitle** | Strengthening farmer welfare and preserving farmland through a fair and transparent local rice off taker network | | | | | | |
| **MUFPP Recommended Action** | 24. Help provide services to food producers in and around cities, including technical training and financial assistance (credit, technology, food safety, market access, etc.) to build a multigenerational and economically viable food system with inputs such as compost from food waste, grey water from post-consumer use, and energy from waste etc. while ensuring that these do not compete with human consumption. – FOOD PRODUCTION | | | | | | |
| **Starting year** | 2019 | **Ending year (if any)** | | | | ☒already submitted in the past | |
| **Actors and stakeholders' involvement** | **Municipal departments** | **Other public institutions** | **NGOs CSOs** | **Research centres** | **Private sectors** | **International organizations** | **Other** |
| | 1 | 2 | 2 | 1 | 2 | | |
| **Budget** | The total budget of the practice is approximately € 5,000. It is funded through the municipal budget of Sukabumi City, with additional support from provincial government programs and facilitation of farmer access to credit schemes provided by private sectors. | | | | | | |
| **Brief description** | One Roof (One Region One Off taker) program was developed by the City of Sukabumi to reduce farmers' dependence on middlemen (tengkulak) who often dictate low grain prices. The program establishes a municipal-supported off taker system through farmer cooperatives, ensuring fair and stable market access for rice (gabah).<br>Coordinated by the local Food, Agriculture, and Fisheries Agency, key activities include strengthening farmer institutions, facilitating access to finance, improving post-harvest handling, and linking farmers to institutional markets like school feeding programs. The city government ensures policy support, stakeholder coordination, and integration with land-use planning.<br>The main goals are to increase farmers' income, promote fair trade, and strengthen local food systems. Beneficiaries include smallholder farmers, private sectors, local consumers, and government.<br>One significant outcome is the growing economic viability of farming, which motivates landowners to retain and utilize their farmland. This directly supports the expansion and protection of Sustainable Food Cropland (LP2B) in Sukabumi, helping preserve productive land under urban pressure. Key lessons include the need for fair price mechanisms, trust-based engagement with farmers, and the municipality's role in connecting food policy with land protection. | | | | | | |
| **Innovation** | The "One Roof (One Region One Off taker)" program is an innovative response by the City of Sukabumi to address systemic issues in local food systems—particularly low farmer income, dependence on middlemen, and threats to agricultural land. In a context of rapid urbanization and limited farmland, Sukabumi integrates food access and land protection through a unique off taker mechanism that strengthens both economic and environmental resilience.<br>This approach is among the first at the city level in Indonesia to institutionalize a farmer-off taker partnership under municipal coordination. By directly linking farmer cooperatives to guaranteed markets—such as rice seed production, social assistance, and local food procurement—this model replaces exploitative chains with fair, transparent ones. It also creates economic incentives to retain farmland, directly supporting the designation of Sustainable Food Cropland (LP2B). in current update, the program also provides partnership in rice seed production. farmers and seed producer made partnership to produce rice seeds.<br>The program blends food policy, land use planning, and cooperative economics, providing a scalable model for other urbanizing regions. Innovation lies in its integrated governance: combining policy, | | | | | | |

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| | finance, and community empowerment to localize food systems. It shifts the role of the city from regulator to active market enabler, ensuring farmers are not left behind in the urban transition. |
| **Impact** | The "One Roof" program has shown measurable impacts across social, environmental, and economic dimensions of Sukabumi's food system.<br>Socially, over 300 smallholder farmers—many from vulnerable, low-income households—have directly benefited from improved rice grains prices (10–20% above middlemen rates). we currently promote partnership between farmers and private sector (Seed producer) to produce seed, instead of consumption rice. This partnership provides more benefit for farmers, including higher price of grains.<br>Environmentally, the program has helped stabilize the use of 47.2 hectares of agricultural land through increased economic viability, supporting the city's target of securing 425 hectares under Protected Food Land (LP2B) by 2040. This slows urban land conversion, helps preserve local agrobiodiversity, and promotes low-carbon food systems through shorter supply chains.<br>Economically, the program increases farmers' incomes and reducing reliance on informal credit. The cooperative off taker model encourages transparency and reinvestment, fostering local circular economies.<br>Aligned with MUFPP Monitoring Framework indicators (such as indicators 1.1, 3.1, and 6.3), this practice enhances urban-rural linkages, land preservation, and inclusive local food governance. |
| **Inclusion** | One Roof program adopts a holistic and inclusive approach by integrating multiple food system dimensions and engaging a wide range of stakeholders across governance levels. It addresses several MUFPP categories simultaneously, including governance (Category 1), food supply and distribution (Category 3), and food production (Category 5).<br>In terms of actor inclusion, the program brings together municipal departments (Food, Agriculture and Fisheries Agency), provincial and national institutions (e.g. West Java Agriculture Office), farmer cooperatives, local banks, educational institutions, and community groups such as women-led farming organizations and food security volunteers. This multi-actor collaboration strengthens capacity, legitimacy, and local ownership.<br>Territorially, the program is city-wide in scale but grounded in neighbourhood-level farmer clusters, particularly in peri-urban areas where farmland is most at risk. The program is also coordinated with provincial food security initiatives, creating a vertical linkage between local and regional food policies.<br>Through its cooperative off taker model and participatory planning, "One Roof" promotes equity, transparency, and shared responsibility, making it a replicable model for inclusive food systems governance in other small and medium-sized cities. |